



VSB College of Engineering Technical Campus

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Coimbatore to pollachi Road NH - 209, Ealur Privu, Kinathukadavu Taluk,
Coimbatore - 642109, Tamilnadu, India. Email: office@vsbcetc.com Website : www.vsbcetc.com

DEPARTMENT OF MECHANICAL ENGINEERING ACADEMIC YEAR: 2021-2022 (EVEN SEMESTER)

IE6605 - PRODUCTION PLANNING AND CONTROL

UNIT- I: INTRODUCTION

PART A

1. What is production?
2. Define – Production Planning and Control
3. What are the objectives of production planning and control?
4. What are the functions of production planning and control?
5. Define – Durability
6. Define – Dependability
7. Define –Standardization
8. What are the objectives of Standardization?
9. What are the advantages of Standardization?
10. What is simplification?
11. What is specialization?
12. What are the disadvantages of simplification?
13. Define – Break-Even Point
14. What is margin of safety?
15. What are the phases of PPC
16. What are the main functions of PPC?
17. What are the types of production?
18. What are the two types of continuous production?
19. What is the use of break-even point analysis?
20. Define – Contribution
21. What is break even chart?
22. What is product Design?
23. What are the various aspect of product?
24. What is angle of incidence?

Part - B

1. What do you understand by production planning and control? Discuss its main elements.
2. Explain different types of production systems. Differentiate between them.
3. Explain in detail the production aspects of product design.
4. Write detailed notes on: i) Standardisation ii) Simplification iii) Specialisation
5. Give detailed account of the various factors considered while designing a product.
6. Discuss in detail: i) Breakeven Analysis ii) Samuel Eilon model
7. Explain the characteristic features of (i) batch production and (ii) mass production system.
8. Discuss the benefits of PPC.
9. Explain the different aspects of product design and development.
10. What are the objectives of product analysis?
11. List the various factors that influence the product design.



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12. Differentiate between product design and product development.
13. A manufacturer sells an item for Rs. 13 per unit. He incurs a fixed cost of Rs. 60,000 and a variable cost of Rs. 8 unit. Find the break even production quantity and also the no. of units to be produced to get a profit of Rs. 12000.

UNIT-II WORK STUDY

PART – A

1. What is method study?
2. What are the objectives of method study?
3. What are the charts used for method study?
4. What are the diagrams used for method study?
5. What is outline process chart?
6. What is time study?
7. What is work sampling?
8. What is multiple activity chart?
9. What is Simo chart?
10. What are therbligs?
11. What is memo motion study?
12. What is PMTS?
13. Define – Work-Study
14. Define – Productivity
15. What is the various procedure of method study?
16. What are the various techniques used for work Measurement?
17. Define – Outline Process Chart
18. What is flow process chart?
19. What are the types of flowchart?
20. What is two handed process Chart?
21. Define – Multiple Activity Charts
22. What is string diagram?
23. What is cycle graph?
24. What is chronocycle graph?
25. What is micro motion study?

Part - B

1. Explain briefly the various steps involved in conducting the work study.
2. State and explain in brief the steps involved in conducting the method study procedure.
3. Briefly explain the various techniques of work measurement.
4. Define time study. List down the various steps in conducting a stopwatch time study.
5. Write short notes on:
 - a) Micro motion study
 - b) Memo motion study
6. Briefly explain the different tools and techniques used in the recording phase of method study.
7. Explain the procedural steps involved in the work sampling study and illustrate how work sampling is used for the computation of standard time for an operation which involves both manual and machine elements.
8. Discuss two types of each of the charts and diagrams used in the recoding phase of the method study.



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- List the principles of motion economy as applied to the use of human body, arrangement of workplace and design of tools and equipment.
- Write short notes on (i) Symbols of process chart (ii) Therbligs

UNIT-III PRODUCTION PLANNING AND PROCESS PLANNING

PART – A

- What is production planning?
- What are the factors affecting production planning?
- What is value analysis?
- When to apply value analysis?
- What is process planning?
- What are the activities associated with process planning?
- What is the information required for process planning?
- What are the factors affecting process planning?
- What are the steps in process planning?
- What is machine capacity?
- What is meant by balancing?
- Define – Machine Loading
- Define – Process
- What are the purposes of process planning?
- What are the factors used for selection of machine and equipment?
- What is the main function of process planning?
- How the process selection is determined?
- What are the types of process planning?
- What is the function of CAPP?
- What are the advantages of generative process planning?

PART- B

- What is value analysis? Describe the basic steps involved in the value analysis.
- Explain the importance of process planning with reference to production control. Discuss the activities in process planning.
- Compare and contrast the manual process planning with CAPP. Explain the steps involved in product planning.
- What is meant by machine loading? Also enumerate the various methods to the cycle time to a minimum.
- What do you mean by machine balancing? Also explain the effect of balancing on number of machines required with an illustration.
- Write short notes on analysis of process capacities in a multiproduct system.
- Write short notes on:
 - Quantity determination in batch production
 - Analysis of process capability in a multi-product system
- A gear manufacturer has gear shaper and gear hobbers. The gear can be processed on gear shaper as well as gear hobber. The following is given. Which of the two machines will you choose to do the job if the order quantity is (i) 1000 numbers and order is unlikely to repeat and (ii) 1000 numbers and the order is likely to repeat for 3 years?



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	Gear shaper	Gear hobber
Machine time per piece (min)	12	04
Machine cost per hour	45	120
Set up time (min)	60	90
Tooling up cost (Rs)	400	200

9. What is meant by product planning? Explain, in detail, the various steps involved in the product planning process.
10. Explain the various phases of value engineering.

UNIT-IV PRODUCTION SCHEDULING PART – A

1. What is loading?
2. What is scheduling?
3. What are the different techniques of loading and scheduling?
4. What is master scheduling?
5. What are the advantages of master scheduling?
6. What are the disadvantages of master scheduling?
7. What is line balancing?
8. What are the advantages of assembly line?
9. What are the disadvantages of assembly line?
10. What are the steps in solving line balancing problems?
11. What are the advantages of Gantt load chart?
12. What are the disadvantages of Gantt load chart?
13. What is Kanban system?
14. What is production sequencing?
15. What is expediting?
16. What are the main objectives of loading?
17. Define – Capacity
18. What is Gantt chart?
19. What is Gantt Work load chart?
20. What is MRP?
21. What is MPS?
22. What is dispatching?
23. Define – Priority Sequencing
24. What is bill of materials?

Part- B

1. Explain the procedure by which scheduling 2 jobs in m machines can be done with suitable example
2. Write short notes on:
 - a) Aggregate run-out method of batch scheduling.
 - b) Line of balance method
3. Discuss the concepts, inputs, characteristics, working, outputs, and benefits of MRP.
4. What are the functions of dispatching? Explain the various documents raised by dispatching department.
5. What is progressing? Explain its function and recording.



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6. a. Describe the information flow for master scheduling.
7. Discuss in detail about the various factors that affect scheduling. Explain any one technique used in loading and scheduling process.
8. Explain the priority rules used for job sequencing.
9. Discuss the scheduling approaches followed in job and flow shops along with their merits and demerits.
10. What are the common causes for delay? How can they be avoided? Explain.

UNIT- V INVENTORY CONTROL AND RECENT TRENDS IN PPC

PART – A (2 Marks)

1. What are the types of inventories?
2. What are the benefits of inventory control?
3. What is inventory turnover?
4. Define – Re-order level
5. Define – Re-order quantity
6. What is demand?
7. Define – Order Cycle
8. What is lead time?
9. What are the various costs associated with inventory?
10. What is an Economic order quantity?
11. What is safety stock?
12. What are the advantages of ABC analysis?
13. What are the limitations of ABC analysis?
14. What is inventory?
15. What is inventory control?
16. Define – Ordering costs
17. What is holding (Or) inventory carrying costs?
18. What is shortage (Or) stock out costs?
19. What is demand?
20. What is order cycle?
21. Define – Lead Time
22. What is Re-order point (Or reorder level)?
23. What is safety stock?
24. What is Re-order Quantity?
25. What is inventory turn over?

Part - B

1. What do you understand by inventory control? Explain the purpose of maintaining inventory in any production unit.
2. What is EOQ? Derive the expression for EOQ when the demand of the item is uniform, the production rate is infinite and no stock-outs are allowed.
3. Explain the terms: lead time, stock out, buffer stock, inventory carrying cost.
4. Describe the fixed period quantity inventory model? Also compare and contrast P-system with Q-System.
5. What is selective control of inventory and explain various selective control techniques.
6. What is ABC analysis? Explain its significance in the inventory control with suitable example.



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7. Discuss in detail: a) JIT b) ERP
8. Discuss in detail about the P and Q systems of inventory replenishment along with their merits and demerits.
9. Explain the various costs associated with the inventory control with suitable examples.
10. Write short notes on (i) ABC analysis (ii) Computer integrated production planning systems (iii) Manufacturing resource planning (iv) Enterprise resource planning.
11. A manufacturer has to supply his customers 3600 units of his product per year. Shortages are not permitted. Inventory carrying cost amounts Rs. 12 per unit per annum. The set up cost per run is Rs. 80. Find (i) Economic order quantity (ii) Optimum number of orders per annum (iii) Average annual inventory cost (iv) Optimum period of supply per optimum order.



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MG 8591 Principles of Management

Question Bank

UNIT – I

Part A

1. Define Management. (April/May 2019) , (Nov/Dec 2018), (April/May 2017), (Nov/Dec 2017)
2. Write down any eight principles of Henry Fayol (Nov/Dec 2020 & April/May 2021)
3. What are the various skills required by a manager? (Nov/Dec 2018)
4. What is middle level management? And explain their roles (Nov/Dec 2020 & April/May 2021)
5. Define Productivity.
6. What is Effectiveness & Efficiency?
7. What are management levels?
8. Distinguish between private and public limited companies. (April/May 2018)
9. Write some important functions of top level management.
10. Write the meaning of Entrepreneur (April/May 2019)
11. Explain: Management is both —A science and an art. (Nov/Dec 2018)
12. What is Esprit-de-corps?
13. List out the claimants of the business enterprise.
15. What are the major contributions of Taylor?
16. Write some important functions of top level management.
17. What is time study?
18. Define partnership (Nov/Dec 2017)
19. What do you mean by ‘unity of command’?
20. What is centralization?
21. Name the different levels of Management.
22. Who is known as father of modern operations management theory?
23. What are the goals of managers?
24. What are the contributions of theories regarding management?
25. Differentiate administration and management.
26. What are the different roles of manager? (April/May 2018), (Nov/Dec 2018)
27. Give the current trends in management?
28. What is an organizational culture?(April/May 2017)



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Part B

1. Explain the Functions of Management.
2. Discuss whether Management is a Science or Art.(April/May 2019, Nov/Dec 2018)
3. Explain Systems approach to Operational Management.
4. Explain the Henry Fayol's principles of management.(Nov/Dec 2018)
5. Explain the contributions of FW Taylor. (April/May 2018)
6. Explain the different types of business organizations with their merits and demerits.(April/May 2021 & Nov/Dec 2020, April/May 2019, April/May 2017)
7. Elaborate internal and external factors affecting organization culture (Nov/Dec 2020 & April/May 2021, April/May 2018)
8. Enumerate the trends and challenges of Management in the globalized era.
9. State and explain the important contributions of Taylor and Fayol in the field of management thoughts. (April/May 2018, Nov/Dec 2018)
10. Discuss the role of manager. Describe the various types of decision.
11. Discuss the relative importance of each type of the skills to lower, middle and upper level managers.
12. Discuss the motion study as used by Gilberths .
13. Discuss in detail the evolution of management? (Nov/Dec 2018)
14. Explain the different roles and functions of a manager? (April/May 2017)

UNIT – II

Part A

1. Write the definition of planning (April/May 2019)
2. List the types of planning
3. What are the Qualities of good plan?
4. Discuss about the various conditions of decision making.(Nov/Dec 2020 & April/May 2021)
5. Define Procedure
6. Define Budget.
7. Define Objectives.
8. What is MBO?
9. What do you understand by decision making? (Nov/Dec 2018)
10. Define Strategies and give characteristics of strategies (Nov/Dec 2020 & April/May 2021)
11. What are Policies? (Nov/Dec 2016)
12. What is the meaning of strategic management? (April/May 2019),(Nov/Dec 2017)
13. Define Planning Premises. (April/May 2018)



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14. List the various steps in planning. (Nov/Dec 2018)
15. What is intuitive decision making? (April/May 2018)
16. What are the difference between PERT and CPM
17. What are classification of budget?
18. What is zero base budget?
19. What is DSS?
20. List the benefits of planning
21. Distinguish between policy and rules. (Nov/Dec 2017)
22. What are decision making techniques?
23. What is preference theory?
24. What is Portfolio Matrix?
25. Name some areas where strategies and policies need to be developed.
26. What are the objectives of planning? (April/May 2017)
27. List the steps in decision making process
28. What is the process of policy making?
29. What is span of control?
30. List the planning tools available in business management (April/May 2017)

Part B

1. Analyze the importance of planning and also explain the steps involved in it. (April/May 2019)
2. Explain various elements of Plans.
3. What are the objectives of planning? Illustrate how you will set the objectives for manufacturing organization. (Nov/Dec 2018)
4. Define MBO. Explain the Process of MBO. (April/May 2018), (Nov/Dec 2017)
5. Discuss the Advantages and Disadvantages of MBO.
6. Explain Strategic Planning Process.
7. Classify the types of goals organizations might have and the plans they use for accomplishment (April/May 2018)
8. Give information about the classification of strategies according to Michel porter and what are characteristics of strategy? (Nov/Dec 2020 & April/May 2021)
9. Suggest some recommendations to make strategies successful.
10. Explain the principle of planning and describe the various types of decision.
11. Write short notes on i) Management by objectives ii) Types of strategies.
12. Explain Decision making steps and process in detail. (Nov/Dec 2020 & April/May 2021, April/May 2019, Nov/Dec 2018, April/May 2017)



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13. Explain some of the tools for developing organizational strategies.
14. Discuss in detail about the classification of planning practices? (Nov/Dec 2017)
15. Explain the general planning process adopted by the business organization? (April/May 2017)



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UNIT III

Part A

1. Differentiate between formal and informal organization. (April/May 2019)
2. List the characteristics of organizing. (Nov/Dec 2020 & April/May 2021)
3. What are the principles of organization structure? (Nov/Dec 2020 & April/May 2021)
4. What are the types of departmentation?
5. Why performance management is most important? (April/May 2017)
6. What is meant by job design? (April/May 2019)
7. Give a note on departmentation by customers.
8. Define centralization. (Nov/Dec 2018)
9. Define authority.
10. List out the sources of authority. (April/May 2017)
11. What is line authority?
12. What is staff authority?
13. State the types of organizational charts.
14. What do you understand by organization chart? (Nov/Dec 2017)
15. What is Performance Appraisal? What are the different methods/techniques of Performance appraisal?
16. What is functional departmentation?
17. What is meant by delegation? (April/May 2017)
18. What is decentralization?
19. What are the sources of recruitment?
20. What are various stages of staffing Process?
21. What is meant by human resource planning? (Nov/Dec 2018)
22. What is staffing?
23. Experiment the term design. (April/May 2019)

Part B

1. What are the factors determining span of Management?
2. Explain about human resource planning (Nov/Dec 2018)
3. Discuss about the purpose and process of training (Nov/Dec 2020 & April/May 2021)
4. Explain in detail about the nature and purpose of organization (Nov/Dec 2018)
5. What are the various factors affecting staffing.
6. Describe the various types of Selection Process. (Nov/Dec 2020 & April/May 2021, April/May 2018)
7. What are importance of Performance Appraisal?



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8. Describe departmentation by process and state its advantages and disadvantages?
9. Distinguish between formal and informal organization.
10. Illustrate the steps involved in recruitment process. (April/May 2019)



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11. Explain any four methods of performance appraisal.
12. Distinguish between formal and informal organization. Explain the line organization with a neat sketch. (April/May 2017)
13. Explain the line and staff authority in detail. (April/May 2019)
14. Describe a case in which matrix organization structure will be effective. Also discuss the advantages and limitations of matrix organization.
15. Describe the six key elements in organizational design (April/May 2018)
16. Describe the HR management activities in a business organization. (April/May 2017)

UNIT – IV

Part A

1. Define Motivation. (Nov/Dec 2020 & April/May 2021, April/May 2019)
2. What is a job design? Give detail about its approaches (Nov/Dec 2020 & April/May 2021)
3. Define Job Enrichment. (April/May 2017), (Nov/Dec 2017)
4. What are the advantages of democratic leadership styles? (April/May 2018)
5. Define Leadership. (April/May 2019, April/May 2017)
6. What are the Styles of Leadership? (Nov/Dec 2018)
7. Define downward Communication. (Nov/Dec 2018)
8. What are the various types of communication?
9. What is Job satisfaction? (Nov/Dec 2017)
10. Define Motivation
11. Explain - Maslow's Needs.
12. Define Incentives
13. What are Job content factors
14. Define Expectancy theory
16. What is Equity theory
17. Define Creativity
18. What is Innovation?
13. Define Brainstorming (April/May 2018)
19. Who is a leader?
20. Mention the elements of directing
21. List the components of communication process.
22. What are special motivational techniques?
24. What is McClelland's theory?
25. What are the two dimensions identified by managerial grid?
26. What is laissez faire leadership?



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27. How does leadership differ from management?
28. What is personality? (April/May 2017)
29. What are the elements in the Maslow's hierarchy of needs?



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30. What is effective communication?

Part B

1. Explain different theories of Motivation? (April/May2017), (April/May 2018), (Nov/Dec 2018)
2. Define leadership and explain about the different styles in leadership with their merits and demeris(Nov/Dec 2020 & April/May 2021, Nov/Dec 2018)
3. Summarize the methods of motivating employees in organization(April/May 2019)
4. Describe Communication Process.
5. What are the Barriers in communication and how they can be improved and explain its importance (April/May 2018), (April/May2017), (Nov/Dec 2017)
6. What are the qualities required for effective leadership?
7. What are the essentials of good communication system? (April/May 2019)
8. Explain the various theories of Leadership?
9. What are the various types and networks ofcommunication? (Nov/Dec 2020 & April/May 2021)
10. What are the various techniques of Motivation?
11. (a).Explain the types of formal organizational communications
(b).Discuss the obstacles to the leader flexibility and leader styles based on them.
12. Does motivation important for organizational development achievement? Justify youranswer with Maslow's hierarchy of needs.
13. Difference between motivation and satisfaction.



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UNIT - V

Part A

1. Define control and mention the purpose of control (Nov/Dec 2020 & April/May 2021, April/May 2019)
2. What are the steps involved in controlling process? (Nov/Dec 2018)
3. What is concurrent control?
4. State the difference between feedback and feed forward control technique?
5. What is budgetary control? (Nov/Dec 2017)
6. Name any two HR related techniques(Nov/Dec 2018)
7. Name any four budgetary control techniques(April/May 2019)
8. What are classification of budget?
9. What is zero base budget?
10. What are the difference between PERT and CPM
11. Define MIS
11. What are the characteristics of control function? (April/May 2018)
12. Define productivity(Nov/Dec 2017)
12. Define Linear Programming?
13. What is Inventory Control
14. What is JIT?
15. What are objectives of value engineering? (April/May 2017)
16. What is performance appraisal? (April/May 2018)
17. Write some advantages of MNCs?
18. What is work simplification?
19. What is an operational planning? And what it must comprise(Nov/Dec 2020 & April/May 2021)
20. What is preventive control? (April/May 2017)
21. What are the various forms of international business?
22. What does production management refers to?
25. What is summary budget?
26. What is purchase control?
28. List the types of control.
29. What are the uses of computers in management control?
30. Discuss the productivity problems in a management?



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Part B

1. Discuss the budgetary and non budgetary control techniques. (Nov/Dec 2020 & April/May 2021), (April/May 2019), (Nov/Dec 2017)
2. Explain Operations Research Procedure.
3. What are Techniques for improving productivity? (Nov/Dec 2018)
4. Discuss the Principles of Preventive Control.
5. Explain the Global Theory of Management.
6. What factors affect the Companies at International Level?
7. Why do companies decide to go international? Also explain the merits and limitations of multinational companies.
8. Explain how companies go international and also explain how they effect
9. Explain the functions of management at international level.
10. Discuss the various types of budgets.
11. Explain the concept and process of controlling and barriers of controlling in organization (Nov/Dec 2020 & April/May 2021), (April/May 2019), (April/May 2018)
12. Give an account of some popular non-budgetary control techniques, with special reference break-even analysis and ratio analysis.
13. What tools and techniques do you suggest to improve productivity in Indian Organization? (April/May 2018)
14. Discuss about (i) break even analysis (ii) budget as tool for organizational control
15. Describe the potential barriers to successful controlling.
16. Discuss about the impact of IT in management concepts –Discuss. (April/May 2017), (Nov/Dec 2018), (Nov/Dec 2017)